

2013 ANNUAL REPORT





Aloha Kakou,

Mahalo for your interest in Kupu! As we work to positively impact Hawai'i and the various communities we serve throughout the state, Kupu is making meaningful differences in many ways. Although our work is based in the environment and the "green" sector, Kupu's impact can be felt throughout the community. In 2013, Kupu's programs provided hundreds of thousands of service hours in resource management, completed cutting edge sustainability projects, distributed approximately \$500,000 in educational funding, and allowed at-risk youth to obtain their high school diplomas as well as receive life changing work experiences and job skills. These programs not only provide creative solutions to problems that Hawai'i faces today, but also help to advance our state and develop leaders in industries that are becoming increasingly more important both locally and globally. Kupu is moving the needle by addressing critical needs and developing meaningful programs to build capacity here in Hawai'i through fostering leadership, especially in the growing sectors of resource management, sustainability, and other related fields.

A HUGE 'mahalo' to our Board of Directors, donors, staff, members, partner organizations, volunteers and other supporters for your



contributions throughout the year. As you'll see while reading this year's Annual Report, we've accomplished some great things together.

Aloha, John Leong , CEO of KUPU

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Awards & Recognitions

2013 U.S. Forest Service Regional Forester's Honor Award

21st Century Conservation Service Corps (21CSC) Accreditation

Hawaii Institute of Public Affairs (HIPA) Award: John Leong, ED

Telly Award: Capital Campaign video by Studio Red



PROGRAM FLOW CHART





INEXPERIENCED OR UNDERSERVED YOUTH (teenagers, young adults, under-resourced youth)

EXPERIENCED YOUTH (recent HS/college graduates, college students, graduating corps members)

CORPS PROGRAMS (15-24 yrs. old) Life skills, first work experience

Hawaii Youth Conservation Corps (HYCC): Gateway, Frontiers CommunityU

KUPU AT A GLANCE 2

OUR MISSION

Kupu was founded in 2007 because of a heart to serve. Kupu in Hawaiian means "to sprout, grow, germinate, or increase" and like the *kupukupu* fern (which is one of the first plants to bring life back to the land

after a devastating lava flow), Kupu's heart is to bring life back to the people, land, and ocean while restoring the larger community for a better tomorrow. Kupu provides service-learning programs in the "green jobs" sector. These programs are a catalyst to support the over 80 partner sites throughout Hawaii and the Pacific Basin we serve in industries like conservation, renewable energy, agriculture, and sustainability. Kupu's programs develop the next generation of leaders in these industries by producing young adults who have the experience, knowledge, passion, and character necessary to build a more sustainable future.

To empower youth to serve their communities through character building, service learning, and environmental stewardship opportunities that encourage integrity (pono) with Ke Akua, self and others.

KUPU ALUMNI RESPONSES



ENCOURAGED TO PURSUE ENVIRONMENTAI ISSUES

V(TF (1 sk

Se

100% CREASED IN M LTURAL P

95% MADE A POSITIVE ING DIFFERENCE THROUGH



HELPED TO SUCCEED IN LIFE 95% ENCOURAGED TO CONTINUE TO SERVE THEIR COMMUNITY

CURRENTLY IN OR WORKING TOWARDS A "GREEN" CAREER

88%

HELPED CURRENT IOB

94%

CONTINUING TO VOLUNTEER OR ARE SEEKING VOLUNTEER OPPORTUNITIES

71%

	RESULTS.	31 DIFFERENT TRAININGS/CERTIFICATIONS PROVIDED IN 2013	MEDIAN AGE 20 YEARS	GENDER 55% 45%
OCATIONAL RAINING 18+ yrs. old) Specialized kills, In-depth work exp. Rewarding Internships in Sustainable Employment (RISE) Program	AFTER THE PROGRAMS •Careers in related field •Higher education in related field •Civically engaged young people			
HYCC Extended nternship, E ² U, HYCC Education Awards Service	 This program has opened my eyes and taught me a great amount of conservation, restoration, and preservation. I loved it. -Anela, HYCC Member 	ETHNIC BACKGROUND AFRICAN AMERICAN 7 ASIAN 103 CAUCASIAN 137 HISPANIC 24 NATIVE AMERICAN 24 NATIVE HAWAIIAN 104 PACIFIC ISLANDER 47 PREFER NOT TO DISCLOSE 16	HOUSEHOLD INCOME OF PARTICIPANTS ► <\$15K 42% ► \$15-30K 14% ► \$30-45K 8% ► \$45-60K 10% ► \$60-80K 11% ► \$80-110K 8% ► \$\$110 7%	CURRENT ACADEMIC STANDING UPON ENTERING A KUPU PROGRAM NOT CURRENTLY ENROLLED 37% HIGH SCHOOL STUDENT 21% UNDERGRADUATE COLLEGE STUDENT 37% GRADUATE STUDENT 5%



HYCC

Program Overview

HYCC provides a set of summer (Gateway) through year-round (Extended Internship) programs to Hawaii's youth to encourage cultural awareness, personal growth, teamwork, leadership skills and a lifelong environmental mindset. Young adults learn the principles of natural resources stewardship while earning college credit, monetary stipends and education awards that assist them in continuing their life pursuits.

Testimonials

"I learned so much and am constantly using the knowledge that I gained during the program. My work ethic has been strengthened as well as my team work skills. I was dead tired by the end of the day but I always went to sleep knowing that I did a great service for not only Hawaii but for the earth." - Riley, HYCC Member





ENVIRONMENTAL WORKSHOPS / EVENTS / PRESENTATIONS LED BY INTERNS



POST PROGRAM EMPLOYED AND/OR ENROLLING IN SCHOOL



KNOWLEDGE OVER 6 WEEKS



NUMBER OF PARTICIPANTS 8.201 volunteers 225

Post-Program Success Story



"The program gave me a sense of home, and a sense of purpose....it teaches you how to work with others and work as a team to reach a

157,347 50,235

HOURS SERVED

volunteers

common goal – skills that you need in any field and job."

Cassin woke up at 4:30am every morning during his summer break to catch the bus and meet his team before heading out to complete daily conservation work. Cassin lives with cerebral palsy, but he does not let that get in the way of accomplishing his life goals. Cassin is currently a student at the University of Hawaii and has plans to continue his service in the future by joining the Peace Corps

- Cassin, HYCC Alumni

67,446



NUMBER OF NATIVE SPECIES PLANTED CRES REMOVED F INVASIVE

* REPRESENTS ACRES IMPROVED BY MEMBERS THROUGH CONSERVATION WORK AND ACRES PROTECTED FROM THREATS DUE TO THE WORK MEMBERS ACCOMPLISHED

835,704



59%



RISE GRADUATES MOVE ON TO FULL TIME EMPLOYMENT, WITH THE REMAINDER PURSUING ACADEMIC GOALS.

POST PROGRAM MEMBERS WILL BE EMPLOYED AND/OR ENROLLING IN SCHOOL



RISE Program Overview

Leveraging diverse partnerships, RISE's mission is to create a sustainable future and green workforce for Hawaii through paid work opportunities. This program places college students and recent college graduates into paid educational internships with different private and public agencies. RISE interns work on projects crucial to making the islands more sustainable, including projects focused on food waste reduction, renewable energy, diesel emissions reduction, green business, greenhouse gas reduction, and sustainable schools.

Testimonials

The RISE internship brought the best out of me, and made me want to sustain that essence in my future endeavors. It helped me shape my perspective for myself as well as the environment and economy, and understand better how all those things are connected. I gained confidence as a professional and as an individual who has a responsibility to the world." - Cayman, RISE Intern



NUMBER OF PARTICIPANTS





Post-Program Success Story



"The RISE internship program provided me with the necessary skills, connections, and confidence to smoothly transition from an

academic career to a career in the renewable energy industry. It was definitely the best internship I did while in college. It was a subject I was interested in, well organized, I learned a load, and I got an awesome job out of it. Thank you RISE!"

Lauren was able to help launch the Energy Excelerator, which is helping to put Hawaii on the map as an awesome place for energy startups. This will not only help to diversity the state's energy sources, but it will help to create knowledge-based jobs in an impactful industry.

- Lauren, RISE Alumni





Community U Program Overview

CommunityU focuses on under-resourced young adults, equipping them with the skills, experiences, training and support needed to become productive members of society with a heart to serve and positively impact the community around them. Upon completion, participants go through green job training, life skills training, and are able to get their high school diploma through our partnership with local GED/high school diploma equivalency programs.

Testimonials

"There was a young man in CommunityU last year that despite completing high school was not living up to his potential. Instead of moving forward with his life, he was uninvolved in the community and getting into trouble with the law and his family. Upon entering and completing CommunityU, he was able to earn a paid position and return to the program as a peer mentor. Following his success as a peer mentor, he earned another paid position in the summer HYCC program. With two successful peer mentor positions completed, this young man is now studying at Kapiolani Community College and plans to earn his bachelor's degree. All of these wonderful things have come about because of his hard work and the opportunity provided to him by Kupu." -- Chris Walker, former CU TL







Post-Program Success Story



"Kupu has made me discover a purpose in my life. Kupu opened my eyes to what life is really about. Before Kupu I was just going

around in circles, gaining knowledge but not growing as a person. Kupu made me realize that serving others and taking care of this land is more than just community service, it's the true meaning of being pono, and it is the true spirit of aloha. It's about bettering yourself, so that you can help better others and this place (Hawaii) and that's when the true change will begin."

Paul was able to graduate from the CommuniyU program and continue on to enroll in a local community college.

- Paul, CU Alumni



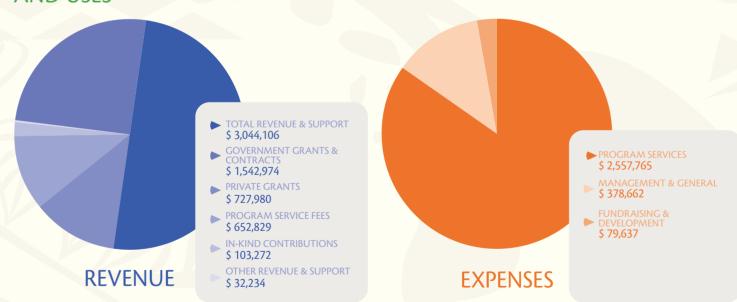
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PROGRAM ECONOMIC BENEFIT

	VALUE OF SERVICE	EDUCATION AWARDS DISTRIBUTED	LIVING ALLOWANCES / WAGES	CUMULATIVE ECONOMIC BENEFIT SINCE 2007 \$35.5 million
HYCC	\$3,765,537	\$480,200	\$1,152,671	TOTAL ECONOMIC BENEFIT IN 2013
RISE	included in wages	n/a	\$50,760	\$5,850,613
Community U	\$337,331	\$24,125	\$39,989	AVERAGE COST:BENEFIT
Total	\$4,102,868	\$504,325	\$1,243,420	SINCE 2007 1:3

REVENUE SOURCES AND USES





As of Sept 30, 2013 As of Sept 30, 2012



STATEMENT OF FINANCIAL POSITION *

Assets			
Cash & Cash Equivalents	\$ 1,159,020	\$ 279,369	
Accounts Receivable - Net	175,640	386,532	
Other Current Assets	17,726	22,735	
Property & Equipment - Net	27,397	45,212	
Lease Deposits	3,621	3,621	
Total Assets	\$ 1,383,404	\$ 737,469	
Liabilities & Net Assets			
Accounts Payable	\$ 7,918	\$ 4,347	
Accrued Liabilities	113,316	86,250	
Deferred Revenue	565,629	85,749	
Total Current Liabilities	\$ 686,863	\$ 176,346	
Total Net Assets	\$ 696,541	\$ 561,123	
Total Liabilities & Net Assets	\$ 1,383,404	\$ 737,469	

STATEMENT OF ACTIVITIES *

Kupu undergoes annual single audits by an independent public accounting firm. All such audits have resulted in no findings nor questioned costs thereby earning Kupu the distinction as a low-risk auditee.

Kupu is exceeding industry standards in areas such as the ratio of program services expenses to total expenses and quick assets to current liabilities.

* The financial information presented is condensed from audited financial statements which can be viewed at www.kupuhawaii.org.

Revenue & Support			
Government Grants & Contracts	\$ 1,542,974	\$ 1,919,496	
Private Grants	727,980	556,539	
Program Service Fees	652,829	775,380	
In-Kind Contributions	103,272	141,350	
Net Assets Released from Restrictions for Programs	16,444	-	
Other Revenue & Support	15,790	44,469	
Total Revenue & Support	\$ 3,044,106	\$ 3,437,234	
Expenses			
Program Services	\$ 2,557,765	\$ 2,793,362	
Management & General	378,662	331,850	
Fundraising & Development	79,637	69,790	
Total Expenses	\$ 3,016,064	\$ 3,195,002	
Net Assets Released from Restrictions for Capital Campaign	46,001	950	
Increase in Unrestricted Net Assets	\$ 89,226	\$ 243,182	
Increase in Temporarily Restricted Net Assets	\$ 46,192	\$ 250	
Increase in Net Assets	\$ 135,418	\$ 243,432	

Fiscal Year 2013

Fiscal Year 2012

PARTNERS LIST

'Aoʻao O Na Loko Iʻa O Maui Advanced Compliance Solutions, Inc. Ahahui Malama i ka Lokahi Aloha Harvest **Big Island Invasive Species Committee** Blue Planet City & County of Honolulu Corporation for National and Community Service, AmeriCorps **Debolt Gardens Foundation** Department of Land and Natural Resources, Division of Forestry and Wildlife Department of Land and Natural Resources, Na Ala Hele Trails and Access System Department of Land and Natural Resources, Natural Area Reserve System Department of Land and Natural Resources, State Parks EachOneTeachOne East Maui Watershed Partnership **Environmental Protection Agency** Harold K.L. Castle Foundation Hau'oli Mau Loa Foundation Hawai'i Agriculture Research Center Hawai'i Forest Industry Association Hawai'i Institute of Marine Biology Hawai'i Community Development Authority Hawai'i Department of Health Clean Air Brach Hawai'i Department of Transportation Services Hawai'i Energy Hawai'i Fish Trust Hawai'i Pacific University Hawai'i Rapid Transit Authority Hawai'i Renewable Energy Development Venture Hi'ipaka, LLC. Hoʻoulu 'Aina Honolulu Bike Share Honolulu Clean Cities Howard Hughes Hui Aloha Kiholo Hui o Koʻolaupoko Ka Ehu - Wailuku Coastal land Ka Honua Momona International Ka Papa Lo'i o Kanewai Ka'ala Farm Kaho'olawe Island Reserve Commission Kakoʻo 'Oiwi Kamehameha Schools Kapiolani Community College Kaua'i Forest Bird Recovery Project Keiki O Ka Aina Koke'e Resource Conservation Program Lanai Culture & Heritage Center Lyon Arboretum Malama Learning Center Malama Loko Ea Maui Forest Bird Recovery Project Maui Nui Botanical Garden Mauna Kea Forest Restoration Project Mayor's Advisory Committee on Biking McKinley Community School for Adults Molokai Land Trust

Na Pali Coast 'Ohana National Oceanic and Atmospheric Administration National Park Service, Haleakala National Park Service, Haleakala National Park National Park Service, Hawai'i Volcanoes National Park Service, Kalaupapa National Tropical Botanical Gardens, Lawai Garden National Tropical Botanical Gardens, Limahuli Garden Oʻahu Army Natural Resources Program Paepae o He'eia Papahana Kuaola Pōhāhā I Ka Lani Protect Kahoolawe Fund Pukoʻa Kani 'Aina CDC Pulama Lana'i Oueen Liliuokalani Trust Sea Life Park, Education Department The Economic Research Organization at UH The Greenhouse The Nature Conservancy TheBus UH Manoa NREM Department UH Manoa Sustainability Council US Department of Agriculture, Forest Service US Fish & Wildlife Service US Geological Survey, Volcano Waikalua Loko Fishpond Waikiki Worm Waikoloa Dry Forest Initiative Waipa Foundation West Maui Mountains Watershed Partnership

OUR FUNDERS



MAHALO TO SUPPORTERS | 8



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PROJECT BACKGROUND A Piko for a Bold New Economy: Conservation, Cultivation, Cooperation, Character

PROJECT LOCATION Waterfront of Kewalo Basin, at the Heart of Honolulu

PROJECT PLANNED USES

Phase I: Developing The Future of Hawaii's Green Economy

PROJECT FUTURE Phase II, Aina wai wai: A Future in Harmony with Land and Sea



FOR INFORMATION ON FUNDRAISING:

808.735.1221 ext.2009 | donations@kupuhawaii.org Kupu is a Hawaii-based 501(c)(3) nonprofit and donations are tax deductible.

Campaign Theme Ho`āhu: Building Together a Thriving Community

To assure a sustainable future for Hawaii, we must conserve our precious resources and cultivate a new paradigm of community and economy. The Green Job Training Center will create a "piko" or center of O`ahu with a facility for creating leadership in the growing green jobs sector, one of the economy's fastest growing sectors. The facility will equip youth with the skills and heart to lead our state towards a more sustainable future and build partnerships that can serve as a global model of responsible stewardship and a thriving community.

Located at Kewalo Basin, Kupu's "Net Shed" facility is the center of programs that build up youth and the surrounding community. Once an area of crime, drugs and homelessness, the facility is now a place that breathes life back into the community by providing training and leadership opportunities to Hawaii's youth, including those who were once without hope and are now building a brighter future. Kupu not only envisions renovations to improve and expand the impact of programs statewide, but also to create synergistic opportunities for the community to utilize the facility.

The Center sets forth a vision that promotes positive economic development, preserves our diverse cultural heritage, incorporates best practices in energy and environmental sustainability, and fosters community. Phase I encompasses the transformation of the Net Shed into a training center that will educate the broader community about conservation and sustainability and equip youth with the skills needed to facilitate the growth of the green economy. The Center will attain LEED-certification and incorporate photovoltaic energy panels, aquaponics for food production, waterfront preservation and micro-enterprise entrepreneurship. This will be a place to explore sustainability and will become a scalable model: Economic and energy self-sufficiency, a community of interaction, learning, growth, cooperation, and aloha.

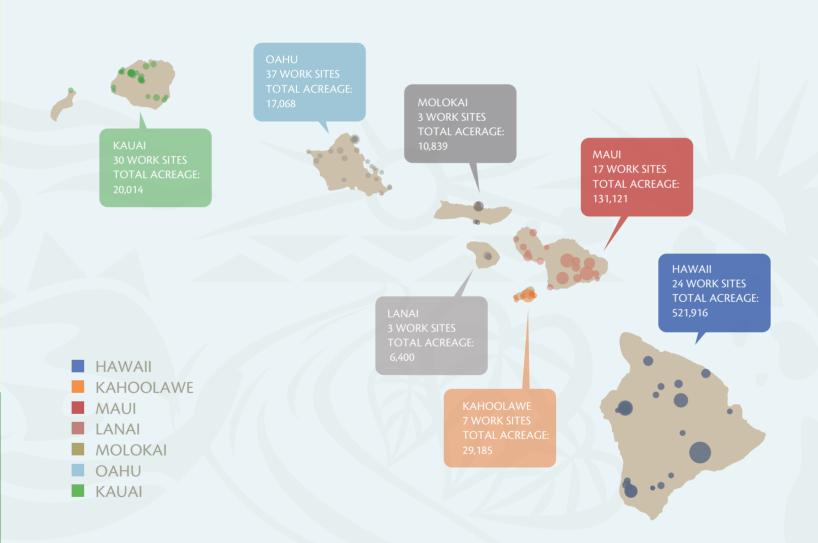
Kupu's vision is to transform not only the existing Net Shed facility, but also the surrounding waterfront area, into an open and inclusive space to be used for the public benefit and serve as the heartbeat of sustainability, environmental restoration, and community and cultural collaboration. The project will provide a center for appreciation and respect for the past, coupled with the renewal and vitality for our state's future. Kupu's long-term vision of the Kewalo Basin space is to create a modern day sustainable kauhale or separate buildings that house different functions and together create an integrated community to expand program impact, equip members, and provide collaborative space for partnerships.





KUPU WORK SITES IN HAWAII BY ACREAGE

The following map illustrates the worksites Kupu members impact throughout Hawaii. Program activities helping to protect and preserve these areas include invasive species removal, native and endemic species planting or restoration, fence building, trail maintenance, and other critical work activities.





Building a Bright Future for Hawaii's Youth

To empower youth to serve their communities through character building, service learning, and environmental stewardship opportunities that encourage integrity (pono) with Ke Akua, self and others.

Help us Make a Difference!



Please visit us at www.kupuhawaii.org to learn how to get engaged.

677 Ala Moana Boulevard, Suite 1200 - Honolulu, HI 96813 | p: 808.735.1221 | f: 808-735-1223 | www.kupuhawaii.org Printed on Forest Stewardship Council certified paper, supporting conservation and responsible forest management.